

Our Message to Medical Workers

We sincerely would like to express deep appreciation for your devoted works on the frontiers against COVID-19.

We will never forget your courage.

ANALYST GUIDE

October 2023



<Contact for information on this material:
Mr. Yamamura, Administration Headquarters (+81-3-5289-8200)>

Summary

Results of FY2023

(Billion yen)	Projection	Actual	% Change
Net Sales	¥ 18. 2	¥ 17. 1	-5.6%
Operating income	¥ 4. 5	¥ 4. 6	+0.7%

Share Repurchase

Repurchase period: From June 30, 2023 to December 11, 2023

Total number of repurchasable shares: 500,000 shares(maximum)

Total amount of repurchase: ¥1 Billion yen(maximum)

Total number of shares repurchased: 164,600 shares

Total amount of repurchased: ¥373,399,500 yen (As of the end of August 2023)



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I About "NAGAILEBEN"



Outline

Over 100 Years in Business (Established in 1915) Competitive Position in Medical Clothing Market

- -Approximately 60% market share in domestic medical clothing
- The number of shipments is **6.5 million clothing a year**.
- -Integrated Production System Planning, Manufacturing and Marketing
- -Competitive product such as extensive products, custom-made program



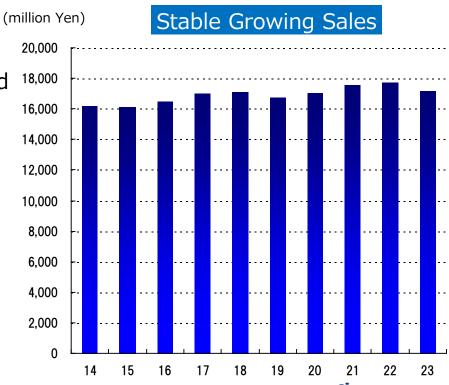
Stable Growing Market

• The number of Nursing Staff and Care workers is increasing gently.

Doctor, Dentist, Pharmacist*1 (2020)	Nursing Staff*2 (2020)	Care workers*3 (2021)
770,000 People	1,730,000 people	1,880,000 people
compare with 2018 +26,000 people	compare with 2018 +51,000people	compare with 2019 +19,000people

^{*1} Research of doctor, dentist and pharmacist 2020, MHLW

*3 Research of Long-Term Care Service, MHLW



AGAILEBEN

^{*2} Japanese Nursing Associations' statistical data

Outline

(3)

Highly Profitability Strong Balance Sheet

- Realization of high profitability with radical pursuit of efficiency
- -Gross profit to sales **43.9**%
- -Capital-to-asset ratio **91.1**%
- -ROE **7.5**%

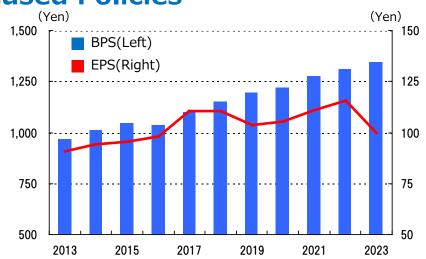
(as of FY2023)



(4)

Rewarding Shareholder-Focused Policies

- -BPS **1,346.1**Yen (as of FY2023)
- -EPS **100.0**Yen
- -Continue stable dividend payment with payout ratio of **50**%
- DPS **60**Yen
- -Acquisition of treasury stock





Social Responsibility

We think that well-balanced growth with human, profit and philanthropy become the responsible corporate, on the basis of our company spirit "Nagaism".

SDGs

Solving Social Issues Through Our Business







Environmental -Assist hospitals to reduce waste and be more economical.

-Consideration to environmental load of business.



Social Responsibility

Regional Contribution



- -Regional contribution through production base
- -Support hospital facilities Rental of Historic Nurse Wear Medical Kids Project Miffv's Visits to Hospitals etc.



Respect for Customers

Efforts

- -Communication space for nurse "ITONA" gallery
- -Beauty lecture for nurse

Support Women



-Women principal domains: medical and sewing

"Let Us Help The Human Life"

- -Support medical field through our products.
- -Realize High-Function and High-Sense products which are demanded by the medical field







Our Efforts Based on "Let us help the human life"

What's NEW



Holding a 'Para Art Exhibition'

We are hosting a 'Para Art Exhibition' at our Itona Gallery, featuring artworks created by individuals with disabilities.



Donation of Infection Products to Healthcare Facilities

We made a donation of 10,000 reusable isolation gowns as part of our efforts to combat the COVID-19.

Support Women



Women principal domains: Medical and Sewing

Products of Nagaileben are mainly for women, who work as a nursing staff or a care worker. At production sites of Nagaileben, many women staff has been engaged in sewing. Activities of Nagaileben are linked to support for women.

Respect for Customers



Communication Space for Nurse "ITONA" gallery

Commemorating our 100th anniversary year, we opened Japan's First communication space for nurse, "ITONA".



Beauty Lecture for Nurse

Practical course in makeup and manner for nurses in medical fields. Collaboration with **Shiseido**.



Remaking of Nursing Student' Wears

We made recycled pro ducts from training we ars which were used b y nursing students in Okayama Univ.

Regional Contribution



Medical Kids Project Miffy's Visits to Hospitals

For interchange between hospitals and local communities, we have continued Medical Kids Project and Miffy's visits to hospitals. This activities started from our wish that children in hospital will be at ease.



Rental of Historic Nurse Wear

Archiving historic nurse wear. Free rental to medical institutions.

Regional Contribution through Production Base

We have manufactured medical clothing by itself. We have contributed to the development of regional community such as job creation, ability development and life circle improvement.

Japan: 1969- Akita pref Overseas; 1989- China, Indonesia and Vietnam



Our Efforts Based on Social Responsibility

Environmental Efforts

Reduction of Environmental Load Through Business

Many of our products use materials derived from exhaustible resources. By planning, manufacturing and selling as a product that can be used repeatedly and for a long time, we believe that it will lead to effective utilization of limited resources and reduction of environmental load.

- -We acquired ISO14001 certification in 2005. We strive to improve management structures and reduce environmental impacts, such as re-use of shredded waste cloth material.
- -Development of reusable infection prevention products
- -Considering not only ourselves but hospitals, we developed new product "COMPELPACK", which shifts "Re-use" from "Disposable", and has sold it. "COMPELPACK" is the surgical wear which enables hospital to reduce waste and be more economical.
- -Introducing HV vehicles to commercial vehicles
- -Installed a solar power generation panel on the roof of the head office building

Addressing Climate Change Issues

As a climate change disclosure based on TCFD, we plan to implement a formulation process for scenario analysis, such as mitigation and adaptation efforts for climate change problems, identification of opportunities and risks, etc.

Social Responsibility

- -Providing uniforms for disaster support nurses to the Japanese Nurs ing Association
- -Donation Infection Prevention Products to Medical Institutions.
- -Cheering message to medical workers who fight against COVID-19.
- -We have published anthology for nurse regularly and made gifts for hospitals or nurses free of charge.
- We received recognition from the Minister for Health, Labour and Welfare, as one of the best contributed companies in employment of people with disabilities.
- -Business Ambassador in Misato, Akita Prefecture
- -We have donated subscription, medical wear, masks and wheelchai rs when natural disasters occurred such as SARS, great earthquake at Indonesia, Han-Shin Awaji Earthquake disaster, Great East Japan earthquake, Kumamoto earthquake and COVID-19.
- Supporting United Nations World Food Programme (WFP).
- -Planting of Revival Cherry Trees: We have planted cherry trees to c ommemorate the 3.11's tsunami victims in Minami-sanriku, Tōhoku area, Japan, with voluntary local residents.
- -Appeared in SDGs' school textbook: Our efforts are appeared in SDGs' school textbook, which is distributed to elementary schools and junior high schools across Japan.
- Supporting "Para Art" Supporting people with disabilities through art
- Holding a 'Para Art Exhibition' at our Itona Gallery

2022 Nagaileben Prize Award Winning Work "Staring Elephant" by Chihiro Yaqyu





II Market Environment



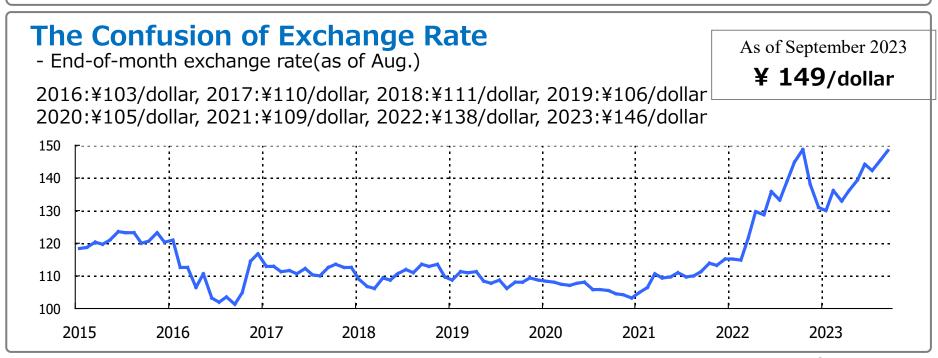
Topics

The market environment was influenced by inflation

- The reclassification of COVID-19 under the Infectious Diseases Control Act into category 5 has led to a resolution of the confusion.
- The increased costs due to inflation were putting financial pressure on healthcare and caregiving institutions.

Rising Cost Pressures in Production

- The continued surge in raw material costs due to the rising prices of various commodities, including oil.
- Ongoing increases in labor costs.
- Overseas: The recovery of stability from the surge in logistics costs and logistical delays caused by the COVID-19 pandemic.

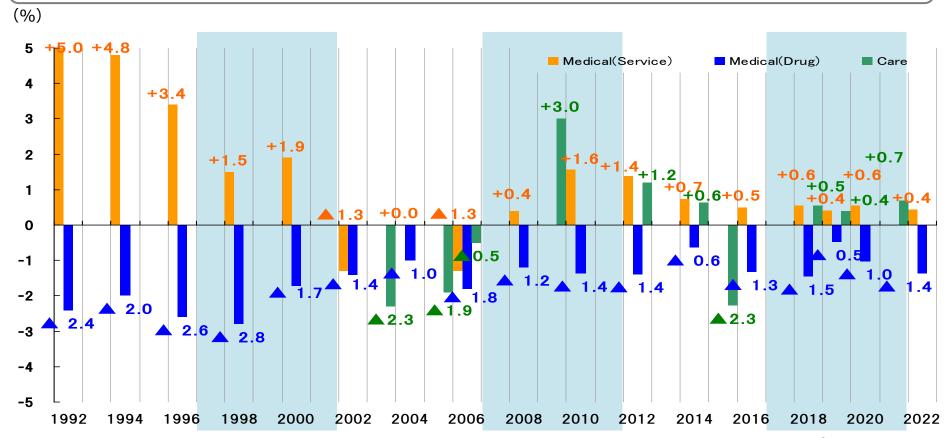


Revisions to Medical Treatment and Care Service Fees

Double Revision of Medical and Care Reimbursements Planned for 2024

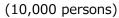
Medical Reimbursements: Expected to Include 'Medical DX,' 'Physician Workstyle Reform,' and 'Enhancement and Promotion of Comprehensive Regional Care Systems.'

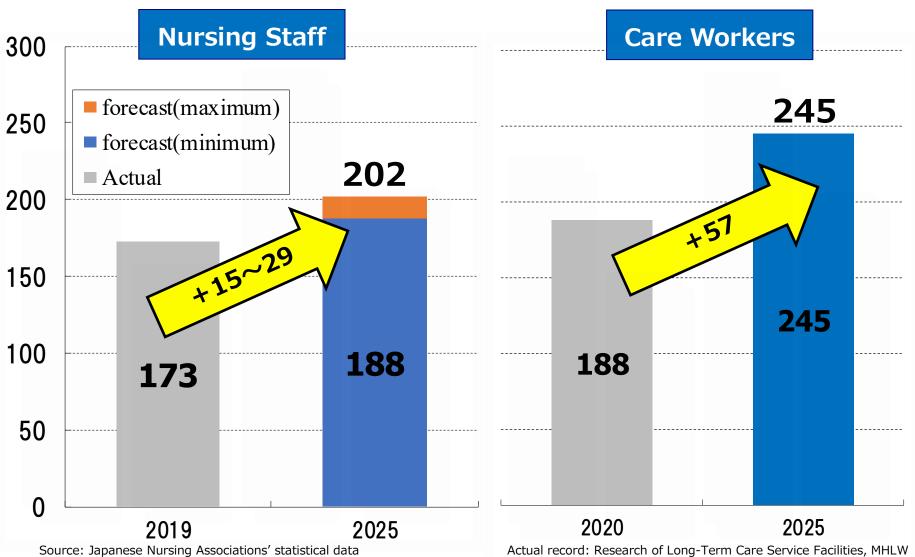
Care Reimbursements: Expected to Focus on 'Strengthening Response to Infectious Diseases' and 'Enhancing Initiatives for Business Continuity,'



Environment

Supply and Estimated Future Need





Forecast: The 7th Insured Long-Term Care Service Plans, MHLW

Nursing MHLW

The committee about supply and estimated future need of

Escalation and Prolonged Impact of Inflation

Market Environment

- Soaring energy prices and general inflation
- Difficulty in implementing wage increases under the current compensation system
- ✓ Self-help efforts for resolving issues in healthcare and caregiving settings are proving difficult.
- ✓ Resolution in the next reimbursement revision is being sought.

Production Environment

- Surging raw material prices
- Increases in domestic logistics costs and labor expenses
- ✓ Promoting profitability improvement through price adjustments and efficiency measures.

Current Status of Marketing Strategy

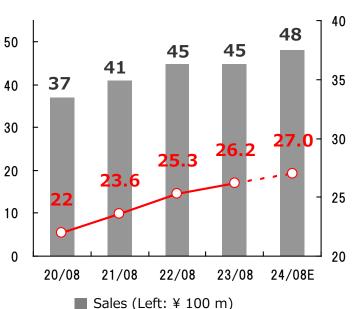
Strategy	Upcoming Actions
Capture needs with strategy for value-added products in core market	The introduction of the new brand 'MACKINTOSH PHILOSOPHY' is expected to invigorate the market
Increase share of peripheral market	Expansion of Market Share through COMPELPACK and Patient Wear
Cultivate overseas market by expanding our business model in Japan	The widespread adoption of laundry outsourcing and Direct E-Commerce Sales



Peripheral Market

Overseas Market





Taiwan South Korea

Net Sales ¥**0.2** B (FY2023)

(Composition of Sales, FY2023)

© Nagaileben Co.,Ltd.

Composition (Right: %)



Current Status of Production Strategy

Strategy	Upcoming Actions
Management of suitable location production	Optimizing production allocation both domestically and internationally Material: Cost reduction by transferring production from domestic materials to overseas materials.
Strengthening production capabilities domestic and overseas	Japan: Strengthening capacity for QR and multi-variety small batch production Overseas: Developing low-cost strategy products utilizing overseas factories
Optimization of logistics infrastructure	Reviewing the logistics infrastructure, including delivery efficiency enhancements.

Management of Suitable Location Production



Collaborative Factories

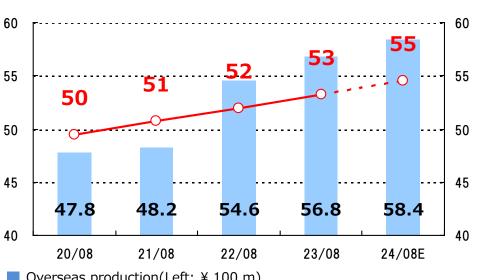
Akita

Collaborative Factories Indonesia

Vietnam

China

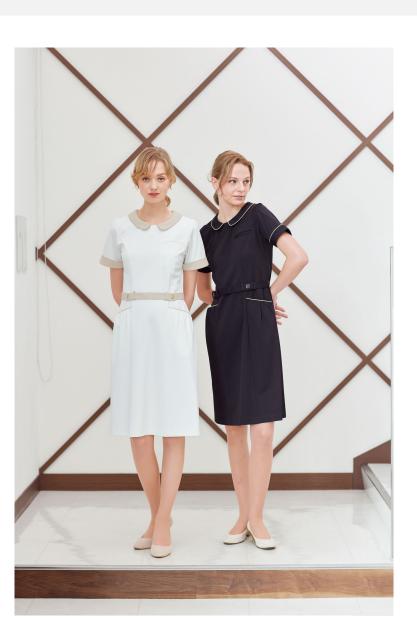
Promotion of Utilizing Overseas Production Facilities



Overseas production(Left: ¥ 100 m)

Ratio of overseas production (Right: %)





Ш **Financial Review of FY2023** and Forecast for FY2024



Financial Review of FY2023 and Forecast for FY2024

	FY2023			FY2024	
(millions of yen,%)	(Results)	To Forecast %	% Change	(Forecast)	% Change
Net sales	17,181	-5.6	-3.2	17,800	+3.6
Gross profit	7,547	-0.9	-4.2	7,723	+2.3
Sales, general, and administrative expenses	2,942	-3.3	+3.2	3,107	+5.6
Operating income	4,604	+0.7	-8.5	4,615	+0.2
Recurring income	4,673	+0.7	-9.1	4,673	+0.0
Net income	3,226	+2.0	-14.6	3,231	+0.2

FY2023(Results)

The market environment has stabilized with the reclassification of COVID-19 as a category 5 infectious disease, but the management conditions of healthcare institutions have significantly deteriorated due to rising prices associated with inflation and increased labor costs.

We had been progressing relatively well until 2Q, but following the price adjustments in February, delays primarily occurred in the renewal of core market properties due to the deteriorating market conditions. While we made efforts to catch up in 4Q, ultimately, there was a misalignment in some properties. As a result, our core markets, which are our main focus, experienced a decrease in revenue of 4.5% y/y, resulting in an overall revenue decline of 3.2% y/y.

FY2024(Forecast)

Due to the prolonged impact of inflation since the previous fiscal year, the market is expected to face a challenging business environment. However, there is optimism for improved financial performance in the current fiscal year due to the double revision of medical and care reimbursements.

We aim to stimulate market activity through the introduction of the prestigious 'MACKINTOSH PHILOSOPHY' brand and expanding the lineup of the successful 'Earth Song' brand. We are focused on resolving delays in renewals within our core market while also increasing our market share in peripheral markets, expanding surgical wear with COMPELPACK, and venturing into international markets. We plan for a 3.6% y/y increase, striving to achieve our highest sales figures to date.

Consolidated Results

Financial Review of FY2023 and Forecast for FY2024

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	FY2023(Results)	FY2024(Forecast)
[Gross profit]		
Factor of Sales:	-¥250m	+¥272m
Factor of Profit rate:	-¥84m	-¥96m
Gross profit to sales :	FY2022 44.4% \rightarrow FY2023 43.9% (Initial Plan 41.9%)	43.4%
(Factor of Profit rate)		
-Foreign Exchange rate(yen/dollar):	FY2022 114.1→ FY2023 131.5 (-¥380m)	143.3 (-¥260m)
-Manufacturing cost	(-¥90m)	(-¥75m)
-Overseas production ratio:	FY2022 51.9% \rightarrow FY2023 53.2% (+¥90m)	54.5% (+¥100m)
-Overseas distribution cost :-Materials:-Price revisions/Other:	(+¥85m) (-¥150m) (+¥300m)	(¥0m) (-¥170m) (+¥310m)

Consolidated Results

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	FY2023(Results)	FY2024(Forecast)
[Sales, general, and administrative expenses]	Advertising expenses +¥63m Travel expenses +¥24m	Personnel expenses +¥112m Advertising expenses +¥23m Travel expenses +¥23m
[Capital expenditure] -Capital expenditure	¥206m (Buildings:¥122m, IT system:¥24m, Distribution equipment:¥28m, Manufacturing equipment:¥30m)	¥400m (Buildings:¥146m, IT system:¥123m, Distribution equipment:¥110m, Manufacturing equipment:¥20m)
-Depreciation	¥272m	¥275m

Consolidated Results

Financial Review of FY2023 (Balance Sheet)

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_			

(¥ million %)

Title	Result	Change Result	Change%
Cash on hand at banks	27,159	-1,401	-4.9
Notes and accounts receivable (including electronically recorded claims)	4,979	-259	-5.2
Inventories	6,059	+1,173	+24.0
Current assets	38,995	+92	+0.2
Buildings and structures	2,520	-56	-2.2
Land	4,440	_	_
Investments and other assets	1,010	+3	+0.3
Fixed assets	8,382	-63	-0.7
Total assets	47,377	+29	+0.1

Major liabilities and shareholders' equity

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Title	Result	Change Result	Change%	
Notes and accounts payable	27,159	-1,401	-4.9	
Accrued income taxes	4,979	-259	-5.2	
Current liabilities	6,059	+1,173	+24.0	
Capital reserves	38,995	+92	+0.2	
Treasury stock	2,520	-56	-2.2	
Net assets	4,440	_	_	
Total liabilities and net assets	1,010	+3	+0.3	

[Major changes from the previous fiscal year]

Cash and cash equivalentsDown 1,401 million

- -Cash flows from operating activities Up 1,812 million
- -Dividend payout Down 1,935 million
- Down 373 million -Acquisition Treasury stock

Fixed assets

Down 63 million

- -Buildings and structures (New acquisition)
- -Buildings and structures (Depreciation)

Up 114 million

- Down 170 million

Net assets

- -Net profit
- -Acquisition Treasury stock
- -Dividend payout

Up 958 million

- Up 3,226 million Down 363 million
- Down 1,935 million





IV Overview and Measures



Core Market

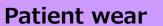
Healthcare wear







Peripheral Market





Doctors' wear





Utility wear

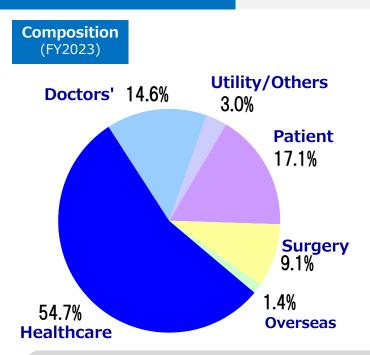




Surgery wear



Overview and Measures Market



y/y change	FY2023	FY2024
(%)	Full	Fulll(E)
Total sales	-3.2	+3.6
Core Market	-4.5	+2.5
Healthcare wear	-3.1	+2.6
Doctors' wear	-5.2	+3.3
Utility / Others	-21.4	-2.9
Peripheral Market	+0.5	+6.4
Patient wear	+2.3	+7.2
Surgery wear	-2.7	+5.0
Overseas Market	-1.1	+6.6

The 'infection products' are included under 'Utility / Others.'

Core Market In FY2023, delays in price negotiations occurred in some renewal properties during the latter half, resulting in timing mismatches. Sales in 'Utility / Others' category were relatively low, leading to significant fluctuations in growth rates. In FY2024, we are emphasizing the user benefits of new brands and high-value-added product offerings in terms of sensibility and functionality to prevent delays in renewal projects and promote smooth renewals.

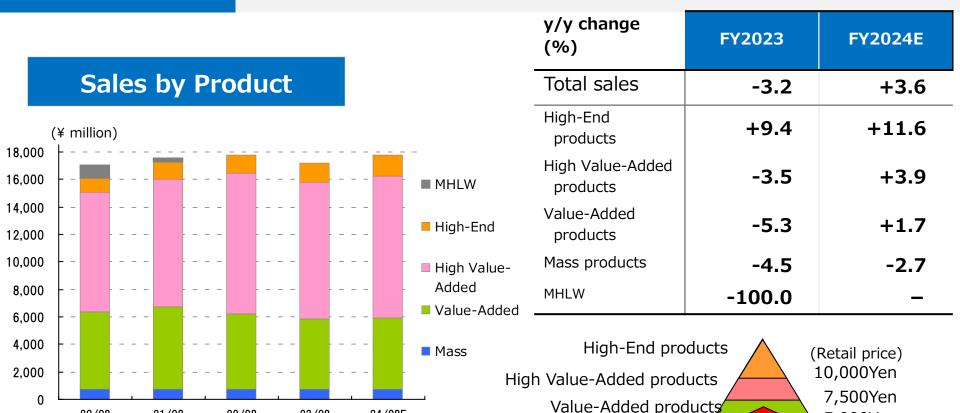
Peripheral Market

[Patient]: During FY2023, we experienced a slight increase in revenue, influenced by market disruptions. However, in FY2024, we are aiming to boost market share through the expanded distribution of new products.

[Surgery]: We plan to achieve sales recovery through the nationwide rollout of COMPELPACK.

Overseas Market: We aim to establish our business model through the widespread adoption of laundry outsourcing and direct e-commerce sales.

Product



Mass products

High-End products: Accelerating revenue growth with the introduction of the new brand 'MACKINTOSH PHILOSOPHY.'

24/08E

23/08

22/08

High Value-Added products: Revitalizing the market through an enriched lineup of the successful 'Earth Song' series.

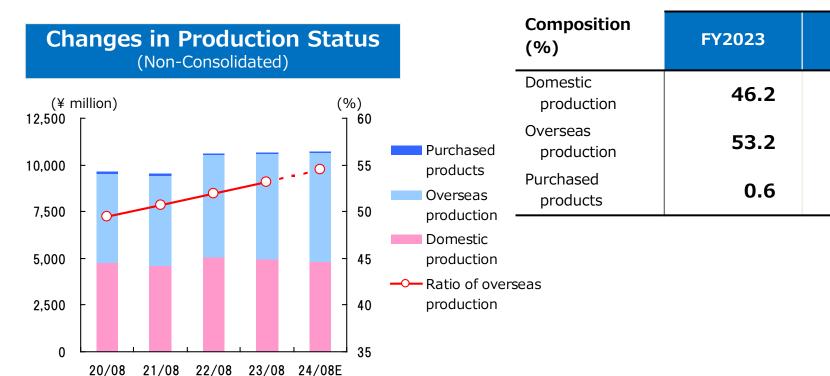
Value-Added products: Focusing on winning large contracts through the development and expansion of Low-Cost Strategy Products utilizing overseas factories.

5,000Yen

Price composition (Nurse one-piece)

21/08

20/08



US Dollar Exchange Rate

(yen/dollar)

FY2024E

45.0

54.5

0.5

	20/8	21/8	22/8	23/8	24/8E
Real Exchange Rate	106.8	109.8	131.4	136.9	_
Cost Exchange Rate	106.0	104.3	114.1	131.5	143.3

^{*} The real exchange rate is an annual average. 23/8 is an average from January to August.





Management Goals



Market

Produ

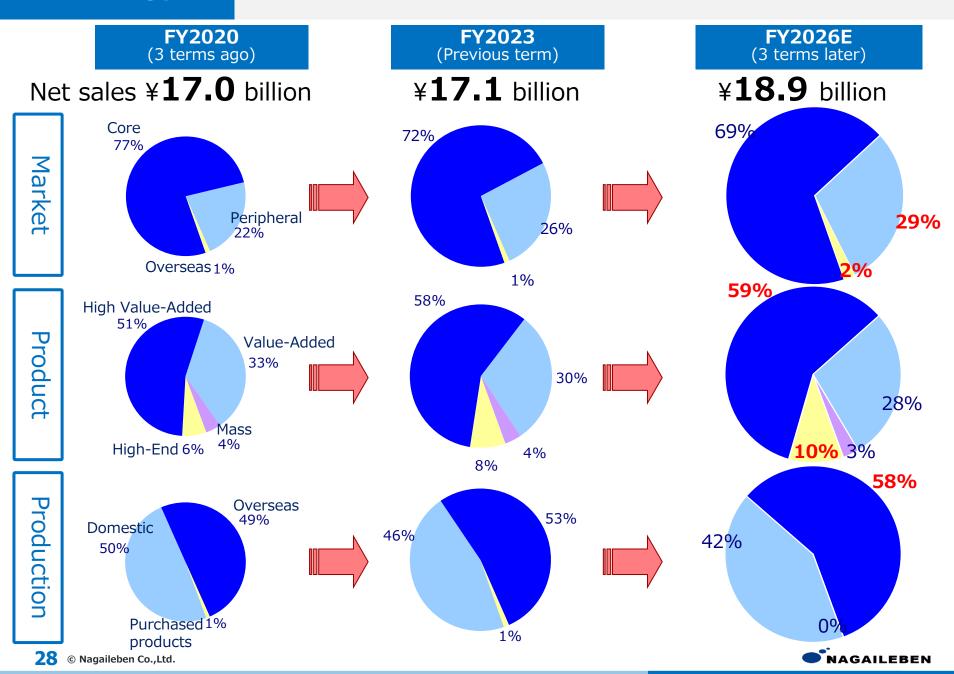
Production

- -Capture Needs in Core Market
- -Increase Share of Peripheral Market
- -Cultivate Overseas Market

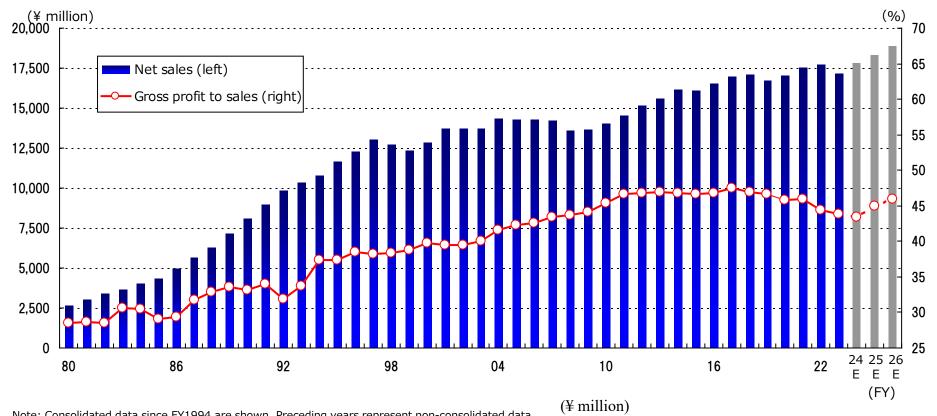
-Develop and Sale of High-End and High Value-Added Products

- -Shift to Overseas Production
- -Developing Low-Cost Strategy Products Utilizing Overseas Factories
- -Strengthen Ability to Respond Quick Response and Small-rot Multi-production

Business Direction



Trend of Business Records



Note: Consolidated data since FY1994 are shown. Preceding years represent non-consolidated data. The exchange rate for FY2025/FY2026 is assumed to be 125 yen/dollar.

FY2026E			
Net Sales	18,900		
Operating Income	5,500		



VI Rewarding Shareholder -Focused Policies



Reimbursement Policy

Shareholder-Focused Policies

- Improvement of transparency by proactive disclosure
- Interactive communication with investors
- Profit reimbursement by high dividends



- Basic policy is to continue stable dividend payment with payout ratio of 50%

Share Buyback

- Acquire expeditiously when our share is undervalued

Repurchase period: From June 30, 2023 to December 11, 2023

Total number of repurchasable shares: 500,000 shares(maximum)

Total amount of repurchase: ¥1 Billion yen(maximum)

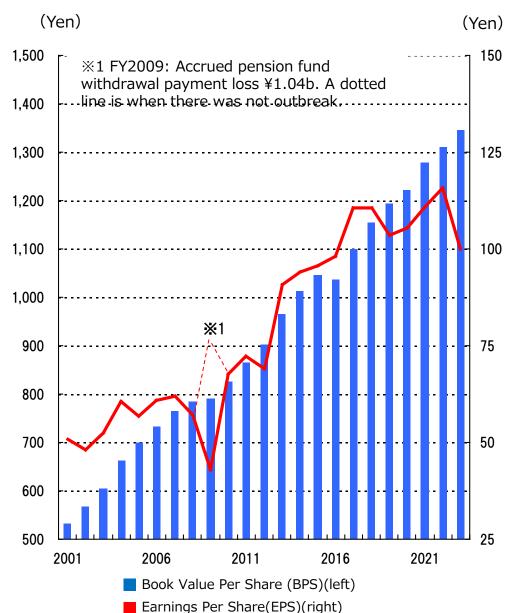
Total number of shares repurchased: 164,600 shares

Total amount of repurchased: ¥373,399,500 Yen (As of the end of August 2023)

Reward

The History of Stock Value

	BPS	EPS	DPS	
	(yen)	(yen)	(yen)	
		(yell)	(7011)	
FY2001	532.5	50.8	12.5	
FY2002	568.3	48.0	12.5	
FY2003	604.0	52.4	15.0	
FY2004	663.0	60.5	30.0	
FY2005	700.0	56.7	30.0	
FY2006	732.4	61.0	30.0	
FY2007	764.3	61.9	30.0	
FY2008	783.9	57.1	30.0	
FY2009	791.0	42.9	30.0	
FY2010	827.0	67.6	32.5	
FY2011	866.1	72.3	35.0	
FY2012	902.3	68.9	35.0	
FY2013	966.2	90.8	45.0	
FY2014	1,012.7	94.1	50.0	
FY2015	1,046.6	95.6	* 100.0	
FY2016	1,037.8	98.1	50.0	
FY2017	1,099.2	110.5	60.0	
FY2018	1,153.4	110.6	60.0	
FY2019	1,194.5	103.6	60.0	
FY2020	1,221.0	105.5	60.0	
FY2021	1,278.8	111.0	60.0	
FY2022	1,309.8	115.8	60.0	
FY2023	1,346.1	100.0	E 60.0	



*2015: DPS 100yen (Include 100th anniversary commemorative 50yen)

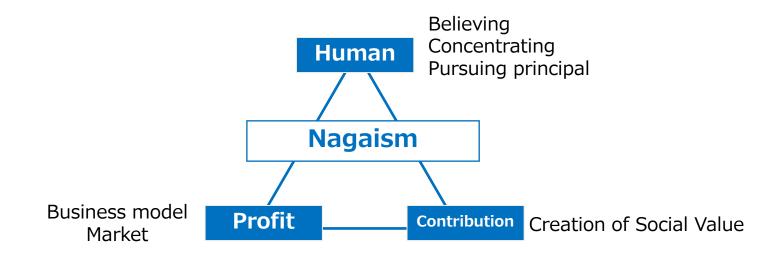


Actual Dividends Paid

				Total	
	Total dividend (Million yen)	Share buyback (Million yen)	Payout ratio (non-c, %)	return ratio (non-c, %)	
FY2001	475	0	27.4	27.4	
FY2002	475	0	29.3	29.3	
FY2003	530	1,697	29.7	124.6	
FY2004	744	0	36.5	36.5	2004/2/24 Stock split 2-for-1
FY2005	1,117	0	56.9	56.9	
FY2006	1,117	0	53.4	53.4	
FY2007	1,117	0	53.1	53.1	
FY2008	1,083	1,077	56.6	111.2	
FY2009	1,040	1,220	57.3	122.2	
FY2010	1,127	0	51.4	51.4	
FY2011	1,205	226	52.0	61.7	2011/8/29 Stock split 2-for-1
FY2012	1,205	0	55.1	55.1	
FY2013	1,541	229	51.3	58.7	
FY2014	1,712	0	54.4	54.4	
FY2015	3,324	1,500	107.5	153.8	Include 100th anniversary commemorative 50yen
FY2016	1,662	0	52.5	52.5	
FY2017	1,994	0	55.2	55.2	
FY2018	1,994	0	55.2	55.2	
FY2019	1,995	0	58.0	58.0	
FY2020	1,971	1,031	57.9	87.9	
FY2021	1,971	0	55.0	55.0	
FY2022	1,935	1,231	52.5	84.9	
FY2023E	1,926	373	60.7	72.1	DPS will be 60yen

Management Philosophy

Our management philosophy are "Let us help the human life" and "Harmony". We think that well-balanced growth with human, profit and philanthropy become the responsible corporate. Furthermore, we have our company spirit, "Nagaism". We continue to specialize in medical / nurse / care business area, expanding its market and developing best products for our customers.





Notes on this material

This material includes forecasts for the future.

These forecasts are based on the judgment of the Company's management concerning currently available information.

These future projections include assumptions or views based on assumptions, and therefore may be different from the actual outcome, depending upon future circumstances.

The expectations for future results stated by the Company or its management in this material do not represent any warranty that these expectations or particular results will be realized.

The Company is not liable to update any of its forecasts, or projections, unless otherwise provided for by law or under the relevant regulations.

Data File FY2023



(Listed on the Prime Market Segment of the Tokyo Stock Exchange; Code 7447)

ontact for information on this material: Mr. Yamamura, Administration Headquarters (+81-3-5289-8200

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1. Sales by Market

FY	20/8	21/8	22/8	23/8	24/8E
Sales	17,066	17,563	17,745	17,181	17,800
Core Market	13,115	13,207	13,021	12,438	12,750
Peripheral Market	3,749	4,152	4,486	4,509	4,800
Overseas Market	201	203	237	234	250

Core Market: Healthcare wear, Doctors' wear,

Utility wear, Shoes/Other, Infection prevention wear in Japan

Peripheral Market: Patient wear, Surgery wear in Japan

Cŀ	nange	over	previous	year

Sales	1.7	2.9	1.0	-3.2	3.6
Core Market	0.9	0.7	-1.4	-4.5	2.5
Peripheral Market	4.1	10.8	8.0	0.5	6.4
Overseas Market	6.0	0.9	16.7	-1.1	6.6

	(%)
-3.1	1.5
-6.8	1.5
5.5	2.9
60.9	-22.8

(Y million)

23/8

7,931

5,674

2,161

96

First-half First-half

22/8

7,817

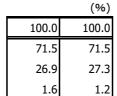
5,591

2,101

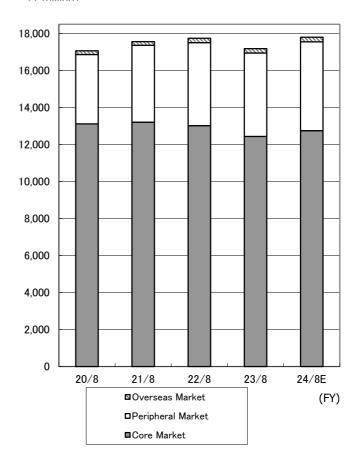
124

Composition

Sales	100.0	100.0	100.0	100.0	100.0
Core Market	76.8	75.2	73.4	72.4	71.6
Peripheral Market	22.0	23.6	25.3	26.2	27.0
Overseas Market	1.2	1.2	1.3	1.4	1.4

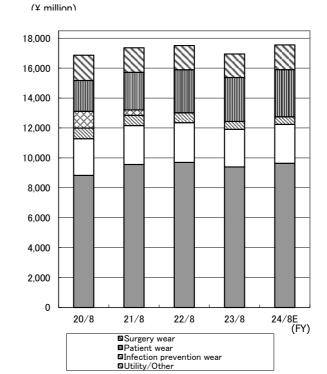


(¥ million)



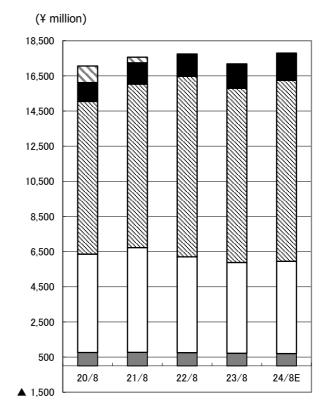
2. Sales by Item

							(¥ millior
FY	20/8	21/8	22/8	23/8	24/8E	First-half 22/8	First-ha 23/8
Sales	17,066	17,563	17,745	17,181	17,800	7,817	7,93
Healthcare wear	8,831	9,560	9,698	9,395	9,640	4,186	4,3:
Doctors' wear	2,451	2,600	2,655	2,517	2,600	1,114	1,1
Utility/Other	715	685	662	523	500	288	2
Infection prevention wear	1,116	361	5	1	10	1	
Patient wear	2,061	2,514	2,872	2,938	3,150	1,389	1,4
Surgery wear	1,688	1,638	1,614	1,571	1,650	711	7
Overseas Market	201	203	237	234	250	124	
Change over previous ye		2.0	1.0	2.2	2.6	2.1	(9
Sales	1.7	2.9	1.0	-3.2	3.6	-3.1	
Healthcare wear	-7.8	8.2	1.4	-3.1	2.6	-0.4	
Doctors' wear	-7.6	6.1	2.1	-5.2	3.3	0.5	
Utility/Other	-6.5	-4.2	-3.3	-21.0	-4.5	-12.1	
Infection prevention wear	_	-67.7	-98.6	-64.6	443.8	-99.6	
Patient wear	1.7	22.0	14.2	2.3	7.2	14.1	3
Surgery wear	7.3	-3.0	-1.5	-2.7	5.0	-8.1	1
Overseas Market	6.0	0.9	16.7	-1.1	6.6	60.9	-22
Composition							(9
Sales	100.0	100.0	100.0	100.0	100.0	100.0	100
Healthcare wear	51.7	54.4	54.7	54.7	54.2	53.6	54
Doctors' wear	14.4	14.8	15.0	14.6	14.6	14.3	14
Utility/Other	4.2	3.9	3.7	3.0	2.8	3.7	3
Infection prevention wear	6.5	2.1	0.0	0.0	0.1	0.0	C
Patient wear	12.1	14.3	16.2	17.1	17.7	17.8	18
Surgery wear	9.9	9.3	9.1	9.1	9.3	9.1	g
Overseas Market	1.2	1.2	1.3	1.4	1.4	2	
- , -		renamed	Utility V	Vear" and	"Shoes/Otl	her" to "Utili	ty/Othe
Previous classification	20/8	21/8					
Utility wear	369	356					
Shoes/Other	345	328					



3. Sales by Product

							(+ 1111111011)
FY	20/8	21/8	22/8	23/8	24/8E	First-half 22/8	First-half 23/8
Sales	17,066	17,563	17,745	17,181	17,800	7,817	7,931
High-End products	1,072	1,218	1,269	1,389	1,550	543	590
High Value-Added products	8,692	9,302	10,269	9,908	10,300	4,528	4,535
Value-Added products	5,600	5,963	5,452	5,164	5,250	2,430	2,493
Mass products	756	764	752	719	700	314	311
Ministry of Health, Labour and Welfa	945	315	0	0	0	0	0
Change over previous year	ar						(%)
Sales	1.7	2.9	1.0	-3.2	3.6	-3.1	1.5
High-End products	-15.9	13.6	4.2	9.4	11.6	5.8	8.7
High Value-Added products	-3.1	7.0	10.4	-3.5	3.9	10.5	0.2
Value-Added products	-2.2	6.5	-8.6	-5.3	1.7	-13.2	2.6
Mass products	-7.5	1.1	-1.5	-4.5	-2.7	-8.8	-0.9
Ministry of Health, Labour and Welfa	re, JAPAN	-66.7	-100.0			-100.0	_
Composition							(%)
Sales	100.0	100.0	100.0	100.0	100.0	100.0	100.0
High-End products	6.3	6.9	7.2	8.1	8.7	7.0	7.5
High Value-Added products	50.9	53.0	57.9	57.7	57.9	57.9	57.2
Value-Added products	32.8	34.0	30.7	30.1	29.5	31.1	31.4
Mass products	4.4	4.4	4.2	4.2	3.9	4.0	3.9
Ministry of Health, Labour and Welfa	5.5	1.8	0.0	0.0	0.0	0.0	0.0



(¥ million)



(FY)

4. Production Strategy(Non-Consolidated)

FY	20/8	21/8	22/8	23/8	24/8E
Domestic production	4,743	4,581	4,974	4,933	4,825
Overseas production	4,775	4,824	5,456	5,680	5,844
Purchased products	128	110	83	64	54
Total	9,646	9,515	10,513	10,677	10,723

	(¥ million)
First-half 22/8	First-half 23/8
2,555	2,535
2,566	2,769
32	22
5,152	5,325

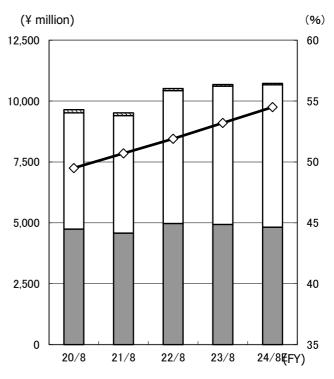
Change over previous year	ır
Domestic production	

Domestic production	3.5	-3.4	8.6	-0.8	-2.2
Overseas production	4.6	1.0	13.1	4.1	2.9
Purchased products	-1.9	-13.7	-24.5	-22.9	-16.3
Total	3.9	-1.4	10.5	1.6	0.4

	(%)	
7.5	-0.8	
8.6	7.9	
29.4	-32.2	
8.2	3.4	

Composition					
Domestic production	49.2	48.1	47.3	46.2	45.0
Overseas production	49.5	50.7	51.9	53.2	54.5
Purchased products	1.3	1.2	0.8	0.6	0.5
Total	100.0	100.0	100.0	100.0	100.0

	(%)	
49.6	47.6	
49.8	52.0	
0.6	0.4	
100.0	100.0	





5. Statements of Income (Consolidated)

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							(+ 111111011)
FY	20/8	21/8	22/8	23/8	24/8E	First-half 22/8	First-half 23/8
Net Sales	17,066	17,563	17,745	17,181	17,800	7,81	7,931
Gross profit	7,810	8,058	7,881	7,547	7,723	3,49	3,404
Sales, general, and administrative expense	2,872	2,846	2,850	2,942	3,107	1,450	1,544
Operating income	4,937	5,212	5,031	4,604	4,615	2,03	1,859
Recurring income	5,031	5,306	5,139	4,673	4,673	2,084	1,890
Net income	3,474	3,647	3,778	3,226	3,231	1,433	1,295
Change over previous year							(%)
Net Sales	1.7	2.9	1.0	-3.2	3.6	-3.1	1.5
Gross profit	-0.4	3.2	-2.2	-4.2	2.3	-6.1	-2.5
Sales, general, and administrative expense	-1.7	-0.9	0.1	3.2	5.6	0.9	6.1
Operating income	0.4	5.6	-3.5	-8.5	0.2	-10.5	-8.7
Recurring income	0.8	5.5	-3.1	-9.1	0.0	-10.3	-9.3
Net income	0.8	5.0	3.6	-14.6	0.2	-10.1	-9.6
Composition							(%)
Net Sales	100.0	100.0	100.0	100.0	100.0	100.0	100.0
Gross profit	45.8	45.9	44.4	43.9	43.4	44.7	7 42.9
Sales, general, and administrative expense	16.9	16.2	16.0	17.1	17.5	18.7	7 19.5
Operating income	28.9	29.7	28.4	26.8	25.9	26.0	23.4
Recurring income	29.5	30.2	29.0	27.2	26.3	26.	7 23.8
Net income	20.4	20.8	21.3	18.8	18.2	18.3	16.3

6. Statements of Income (Non-Consolidated)

			٠
/ V	mıl	lion	١
(T	11111	11011	и

FY	20/8	21/8	22/8	23/8	24/8E	First-h 22/8		First-half 23/8
Net Sales	17,061	17,552	17,737	17,177	17,800	7	,813	7,927
Gross profit	7,650	7,875	7,726	7,390	7,518	3	,416	3,322
Sales, general, and administrative expenses	2,868	2,849	2,874	2,945	3,085	1	,459	1,536
Operating income	4,782	5,025	4,851	4,444	4,433	1	,957	1,786
Recurring income	4,924	5,180	5,034	4,584	4,554	2	,070	1,880
Net income	3,415	3,583	3,730	3,189	3,162		,445	1,309
Change over previous year								(%)
Net Sales	1.7	2.9	1.1	-3.2	3.6		-3.1	1.5
Gross profit	-0.6	2.9	-1.9	-4.3	1.7		-5.9	-2.8
Sales, general, and administrative expenses	-1.1	-0.7	0.9	2.5	4.8		1.9	5.3
Operating income	-0.2	5.1	-3.5	-8.4	-0.3	-	11.0	-8.7
Recurring income	-0.3	5.2	-2.8	-9.0	-0.6	-	10.2	-9.2
Net income	-0.6	4.9	4.1	-14.5	-0.8		-9.9	-9.4
Composition								(%)
Net Sales	100.0	100.0	100.0	100.0	100.0	1	0.00	100.0
Gross profit	44.8	44.9	43.6	43.0	42.2		43.7	41.9
Sales, general, and administrative expenses	16.8	16.3	16.2	17.1	17.3		18.7	19.4
Operating income	28.0	28.6	27.4	25.9	24.9		25.0	22.5
Recurring income	28.9	29.5	28.4	26.7	25.6		26.5	23.7
Net income	20.0	20.4	21.0	18.6	17.8		18.5	16.5

7. Indices (Consolidated)

		(Unit)	19/8	20/8	21/8	22/8	23/8
Profitability	ROE	(%)	8.8	8.7	8.9	9.0	7.5
	ROA	(%)	11.5	11.3	11.6	11.0	9.9
	Return on sales Net income	(%)	20.5	20.4	20.8	21.3	18.8
ROE resolution	Total Assets Turnover	(Times)	0.4	0.4	0.4	0.4	0.4
	Leverage	(Times)	1.1	1.1	1.1	1.1	1.1
	Current Ratio *Note3	(%)	998.1	984.9	1,038.8	1,031.9	1,071.2
	Fixed Assets Ratio *Note3	(%)	23.9	22.8	22.0	20.8	19.7
Financial stability	Fixed Assets Ratio to Total of Sharehold Equity and Long-term Liabilities *Note3	ers' (%)	23.3	22.2	21.5	20.3	19.2
	Account Receivable Turnover	(Times)	3.3	3.1	3.4	3.5	3.4
	Inventory Turnover	(Times)	3.8	3.7	3.8	3.7	3.1
	BPS	(¥)	1,194.5	1,221.0	1,278.8	1,309.8	1,346.1
Per share data	EPS	(¥)	103.6	105.5	111.0	115.8	100.0
	DPS	(¥)	-	-	-	-	-
	Payout ratio	(%)	57.9	56.9	54.1	51.8	60.0
	Capital expenditure	(¥ million)	225	183	237	218	206
Others	Depreciation	(¥ million)	337	334	316	283	272
	Number of employees	(Persons)	511	516	518	524	511
	Proportion of female employees	(%)	65.6	66.9	66.8	67.2	65.9
	Personnel expense	(¥ million)	2,476	2,433	2,466	2,518	2,493

First-half	First-half
22/8	23/8
-	-
-	-
-	1
-	-
-	-
-	ı
-	-
-	-
-	-
-	-
1,257.9	1,289.5
43.6	40.2
-	-
-	-
63	57
142	132
526	528
66.9	66.1
1,253	1,264
)	

(Note1) Ratio of Fixed Assets to Total of Shareholders' Equity and Long-term Liabilities = Fixed Assets/ (Total shareholders' equity + Long-term Liabilities) (Note2) Each of the balance sheet items used in the turnover figures is the average of the balances at the beginning and the end of the financial year.

(Note3) Reevaluation with transitioned financial statements, due to section changed of Deferred Tax Asset from FY2019

8. Indices (Non-Consolidated)

		(Unit)	19/8	20/8	21/8	22/8	23/8
Profitability	ROE	(%)	9.5	9.2	9.4	9.5	8.1
	ROA	(%)	12.4	12.0	12.3	11.6	10.5
	Return on sales Net income	(%)	20.5	20.0	20.4	21.0	18.6
ROE resolution	Total AssetsTurnover	(Times)	0.4	0.4	0.4	0.4	0.4
	Leverage	(Times)	1.1	1.1	1.1	1.1	1.1
	Current Ratio *Note3	(%)	915.4	898.0	946.5	937.6	984.5
	Fixed Assets Ratio *Note3	(%)	25.1	23.8	23.1	21.9	20.7
Financial stability	Fixed Assets Ratio to Total of Shareholders' Equity and Long-term Liabilities *Note3	(%)	24.7	23.5	22.7	21.6	20.4
	Account Receivable Turnover	(Times)	3.3	3.1	3.4	3.5	3.4
	Inventory Turnover	(Times)	4.7	4.6	4.8	4.8	4.0
	BPS	(¥)	1,106.8	1,130.9	1,186.7	1,213.6	1,247.0
Per share data	EPS	(¥)	103.4	103.7	109.1	114.3	98.9
	DPS	(¥)	60.0	60.0	60.0	60.0	60.0
	Payout ratio	(%)	58.0	57.9	55.0	52.5	60.7
	Capital expenditure	(¥ million)	119	165	215	190	175
Others	Depreciation	(¥ million)	276	281	273	2 4 7	237
	Number of employees	(Persons)	120	119	123	124	126
	Proportion of female employees	(%)	28.3	29.4	30.9	31.5	30.2
	Personnel expense	(¥ million)	1,279	1,233	1,246	1,280	1,275
	Total Shareholder Return	(%)	80.2	105.7	101.7	84.6	96.8

First-half	First-half
228	23/8
-	-
-	1
-	-
-	-
-	1
-	1
-	-
-	-
-	-
-	-
1,165.8	1,194.0
44.0	40.6
-	-
-	-
48	42
125	116
122	123
31.1	30.9
639.0	649.0
-	-

(Note1) Ratio of Fixed Assets to Total of Shareholders' Equity and Long-term Liabilities = Fixed Assets/ (Total shareholders' equity + Long-term Liabilities)

⁽Note2) Each of the balance sheet items used in the turnover figures is the average of the balances at the beginning and the end of the financial year.

⁽Note3) Reevaluation with transitioned financial statements, due to section changed of Deferred Tax Asset from FY2019

9. Statements of Income (Consolidated)

(Y million,%)

(Y million,%) First-half 22/8 First-half 23/8 Change(the previous year) Change % Composition Result Composition Result Result 7,817 100.0 7,931 100.0 114 1.5 4,527 57.1 4,325 55.3 202 4.7 -2.5 3,491 44.7 3,404 42.9 -87 18.7 1,544 1,456 19.5 88 112 116 251 194 734 747 77 68 70 1,859 2,035 26.0 23.4 -176 -8.7 58 -13.0 67 44 44 21 12 19 0.2 27 0.3 45.5 8 18 21 2,084 26.7 1,890 23.8 -193 -9.3 -100.0 0.0 0.0 0.0 -85.7 -6 2,077 26.6 1,889 23.8 -187 -9.0 678 614 -35 -20 1,433 18.3 1,295 16.3 -138 -9.6

FY	22	:/8	23	3/8	Change(the previous year)		
	Result	Composition	Result	Composition	Result	Change %	
Net Sales	17,7 4 5	100.0	17,181	100.0	-563	-3.2	
Cost of sales	9,863	55.6	9,634	56.1	-229	-2.3	
Gross profit	7,881	44.4	7,547	43.9	-334	-4.2	
Sales, general, and administrative expen-	2,850	16.0	2,942	17.1	92	3.2	
Packing and freight expenses	251		246				
Advertising expenses	263		327				
Personnel expenses	1,468		1,464				
Management commission expense	141		148				
Depreciation expenses	158		142				
Operating income	5,031	28.4	4,604	26.8	-426	-8.5	
Non-operating income	147	0.8	118	0.7	-29	-19.7	
Interest income	26		10				
Rent income	88		88				
Others	32		19				
Non-operating expense	39	0.2	50	0.3	10	27.4	
Fixed assets rent expense	38		44				
Others	1		5				
Recurring income	5,139	29.0	4,673	27.2	-466	-9.1	
Extraordinary profit	338	1.9	-	-	-338	-100.0	
Extraordinary loss	10	0.1	1	0.0	-8	-85.5	
Income before income taxes	5, 4 68	30.8	4,671	27.2	-796	-14.6	
Income, inhabitant and enterprise taxes	1,688		1,437				
Tax adjustments	1		7				
Net income attributable to shareholders	3,778	21.3	3,226	18.8	-551	-14.6	

10. Statements of Income (Non-Consolidated)

(Y million,%) FY 22/8 23/8 Change(the previous year) Change % Result Composition Result Composition Result -560 17,177 100.0 -3.2 **Net Sales** 17,737 100.0 10,011 9,786 -224 -2.2 Cost of sales 56.4 57.0 7,726 7,390 43.0 -335 -4.3 Gross profit 43.6 Sales, general, and administrative expenses 2,945 2.5 2,874 16.2 17.1 70 Packing and freight expenses 496 478 Advertising expenses 262 326 1,275 Personnel expenses 1,280 Management commission expenses 138 147 Depreciation expenses 156 139 4,851 27.4 4,444 25.9 -406 Operating income -8.4 -10.7 Non-operating income 297 266 1.7 1.5 -31 83 66 Interest income & Dividend income 193 193 Rent income 20 Others Non-operating expense 114 0.7 126 0.7 12 10.7 Fixed assets rent expense 119 111 Others Recurring income 5,034 4,584 26.7 -9.0 28.4 -450 Extraordinary profit 338 1.9 -338 -100.0 Extraordinary loss -8 -88.2 0.1 0.0 5,363 4,583 Income before income taxes 30.2 26.7 -780 -14.5 Income, inhabitant and enterprise taxes 1,640 1,392 Tax adjustments Net income 3,730 21.0 3,189 18.6 -541 -14.5 (Y million,%)

				(
First-ha	alf 22/8	First-ha	alf 23/8	Change(the p	revious year)			
Result	Composition	Result	Composition	Result	Change %			
7,813	100.0	7,927	100.0	113	1.5			
4,397	56.3	4,605	58.1	207	4.7			
3,416	43.7	3,322	41.9	-94	-2.8			
1,459	18.7	1,536	19.4	76	5.3			
229		225						
194		251						
639		649						
66		76						
80		68						
1,957	25.0	1,786	22.5	-171	-8.7			
169	2.2	159	2.0	-10	-6.2			
66		60						
96		96						
6		1						
56	0.7	65	0.8	8	15.6			
55		58						
1		6						
2,070	26.5	1,880	23.7	-190	-9.2			
0	0.0	-	0.0	0	-100.0			
7	0.1	0	0.0	-6	-85.9			
2,063	26.4	1,879	23.7	-184	-8.9			
658		594						
-40		-24						
1,445	18.5	1,309	16.5	-136	-9.4			
		_						

11. Balance Sheet (Consolidated)

FY	22	2/8	23	8/8	Change(the previous year)		
	Result	Composition	Result	Composition	Result	Change %	
Current assets	38,902	82.2	38,995	82.3	92	0.	
Cash on hand and at banks	28,560		27,159				
Trade notes and accounts receivable (including electronically recorded claims)	5,239		4,979				
Inventories	4,886		6,059				
Others	216		797				
Reserve bad debt	0		0				
Fixed assets	8,445	17.8	8,382	17.7	-63	-0.	
Tangible fixed assets	7,381	15.6	7,312	15.5	-69	-0.	
Buildings and structures	2,577		2,520				
Machinery and equipment	193		190				
Land	4,440		4,440				
Construction in progress	52		56				
Others	117		103				
Intangible fixed asset	56	0.1	59	0.1	2	5	
Investments and other assets	1,006	2.1	1,010	2.1	3	0	
Investment securities	173		183				
Others	834		828				
Reserve bad debt	-1		-1				
Total assets	47,347	100.0	47,377	100.0	29	0	

First-ha	alf 22/8	First-ha	alf 23/8	Change(the p	revious vear)
Result	Composition	Result	Composition	Result	Change %
36,616		37,376	81.6	759	2.1
25,818		25,610			
5,263		5,737			
5,340		5,804			
194		224			
0		0			
8,912	19.6	8,408	18.4	-504	-5.7
7,377	16.2	7,303	16.0	-73	-1.0
	10.2		10.0	-/3	-1.0
2,591		2,572			
210		178			
4,440		4,440			
-		-			
134		111			
47	0.1	59	0.1	12	26.6
1,488	3.3	1,045	2.3	-443	-29.8
711		171			
779		875			
-1		-1			
45,529	100.0	45,785	100.0	255	0.6

(¥ million,%)

Current liabilities	4,048	8.6	3,223	6.8	-825	-20.4
Trade notes and accounts payable	1,607		1,606			
Accrued income taxes	1,055		865			
Accrued bonus	88		85			
Others	1,296		666			
Long-term liabilities	1,044	2.2	940	2.0	-104	-10.0
Accrued pension and severance costs	633		530			
Directors' retirement allowances	33		37			
Others	376		372			
Total liabilities	5,092	10.8	4,163	8.8	-929	-18.2
Total shareholders' equity	42,229	89.2	43,164	91.1	935	2.2
Capital stock	1,925		1,925			
Capital reserves	1,922		1,930			
Retained earnings	42,532		43,823			
Treasury stock	-4,151		-4,514			
Accumulated other comprehensive income	25	0.0	49	0.1	23	92.8
Net unrealized gains on investment securitie	67		72			
Deferred hedging gains and losses	43		0			
Accumulated pension and severance costs	-84		-22			
Total net assets	42,255	89.2	43,214	91.2	958	2.3
Total liabilities and total net assets	47,347	100.0	47,377	100.0	29	0.1

3,134	6.9	3,150	6.9	15	0.5
1,558		1,772			
705		640			
80		82			
789		655			
1,043	2.3	1,024	2.2	-19	-1.8
637		614			
31		35			
374		374			
4,178	9.2	4,174	9.1	-3	-0.1
		1,11	J. 1	J	0.1
41,116	90.3	41,607	90.9	490	1.2
1,925		41,607 1,925			
		41,607			
1,925 2,397 42,698		41,607 1,925			
1,925 2,397	90.3	41,607 1,925 1,930	90.9	490	1.2
1,925 2,397 42,698 -5,905 234		41,607 1,925 1,930 41,892 -4,140			
1,925 2,397 42,698 -5,905	90.3	41,607 1,925 1,930 41,892 -4,140 2 65	90.9	490	1.2
1,925 2,397 42,698 -5,905 234 309 4	90.3	41,607 1,925 1,930 41,892 -4,140 2 65 13	90.9	490	1.2
1,925 2,397 42,698 -5,905 234 309 4 -80	90.3	41,607 1,925 1,930 41,892 -4,140 2 65 13	90.9	-231	-98.8
1,925 2,397 42,698 -5,905 234 309 4	90.3	41,607 1,925 1,930 41,892 -4,140 2 65 13	90.9	490	1.2

12. Balance Sheet(Non-Consolidated)

						million,%)						million,%
FY		2/8	23	3/8	Change(the p			alf 22/8		alf 23/8	Change(the	previous year)
	Result	Composition	Result	Composition	Result	Change %	Result	Composition	Result	Composition	Result	Change %
Current assets	35,612	81.2	35,515	81.3	-97	-0.3	33,304		34,095		791	2.4
Cash on hand and at banks	26,334		25,103				23,675		23,604			
Trade notes	2,951		2,581				2,205		2,399			
(including electronically recorded claims)	•		•				•		•			
Accounts receivable	2,288		2,397				3,057		3,337			
Inventories	3,834		4,623				4,133		4,497			
Others	204		809				233		256			
Reserve bad debt	0		0				0		0			
Fixed assets	8,229		8,188	18.7	-40	-0.5	8,677		8,190		-487	
Tangible fixed assets	7,301	16.7	7,233	16.5	-67	-0.9	7,285		7,223	17.1	-62	-0.9
Buildings and structures	2,516		2,468				2,535		2,516			
Machinery and equipment	120		117				127		104			
Land	4,440		4,440				4,440		4,440			
Construction in progress	52		56				-		-			
Others	170		150				180		160			
Intangible fixed asset	44	0.1	49	0.1	5	12.1	40		48		8	
Investments and other assets	883	2.0	905	2.1	21	2.4	1,352	3.2	918		-433	-32.
Investment securities	173		182				710		171			
Others	711		723				643		749			
Reserve bad debt	-1		-1				-1		-1			
Total assets	43,841	100.0	43,703	100.0	-137	-0.3	41,982	100.0	42,285	100.0	303	0.
0 18 188	4.126	0.41	2.000	7.1	1.020	24.0	2.006	7.4	2.405		00	
Current liabilities	4,126	9.4	3,098	7.1	-1,028	-24.9	3,096		3,185	7.5	88	2.9
Trade notes	899		835				780		987			
Accounts payable	1,018		785				925		1,001			
Accrued income taxes	1,027		839				686		620			
Others	1,181		637				705		575			
Long-term liabilities	565	1.3	570	1.3	4	0.8	562		571	1.4	8	1.0
Accrued pension and severance costs	188		197				187		196			
Others	376		372				374		374			
Total liabilities	4,691	10.7	3,668	8.4	-1,023	-21.8	3,659		3,756		97	
Total shareholders' equity	39,064	89.1	39,962	91.4	897	2.3	38,011	90.6	38,456		444	1
Capital stock	1,925		1,925				1,925		1,925			
Capital reserves	2,202		2,209				2,677		2,209			
Retained earnings	39,088		40,342				39,314		38,462			
Treasury stock	-4,151	0.2	-4,514 72	0.2	12	14.7	-5,905		-4,140 73		220	76
Valuation and translation adjustments Net unrealized gains on investment securitie	84 67	0.2	72 72	0.2	-12	-14.7	311 309		73 65		-238	-76.
Deferred hedging gains and losses	17		/2				309		00			
Total net assets	39,149	89.3	40,035	91.6	885	2.3	38,322	91.3	38,529	91.1	206	0.
	43,841	100.0	43,703	100.0	-137	-0.3	41,982		42,285		303	
Total liabilities and total net assets	43,841	100.0	43,/03	100.0	-13/	-0.3	41,982	100.0	42,285	100.0	303	<u> </u>

13. The Forecasts/Results of Net Sales (Consolidated)

(¥ million)							%)						
recast]						(¥ million)	20,000						т.
	FY	19/8	20/8	21/8	22/8	23/8							+
F	ull Year	17,600	17,400	17,300	17,700	18,200					100		
	First-half	7,463	7,482	7,655	7,719	8,022]
	Second-half	10,137	9,918	9,645	9,980	10,178	15,000				-88-	-2	+
													+
ult]						(¥ million)							
F	ull Year	16,785	17,066	17,563	17,745	17,181							4
	First-half	7,233	7,051	8,069	7,817	7,931	10,000						+
	1Q	2,910	2,886	3,595	3,378	2,954							1
	2Q	4,323	4,164	4,473	4,439	4,977							
	Second-half	9,552	10,014	9,493	9,928	9,250					_		4
	3Q	5,683	5,238	5,964	5,799	5,255	5,000	\vdash	-	_	\dashv \vdash		+
	4Q	3,868	4,776	3,528	4,128	3,994							1
]
orecast	: %]					(%)			_				-
F	ull Year	-4.6	-1.9	1.5	0.3	-5.6	0	10 /0	00 /0	01/0	00/0	00/0	
	First-half	-3.1	-5.8	5.4	1.3	-1.1		19/8	20/8	21/8	22/8	23/8	
	Second-half	-5.8	1.0	-1.6	-0.5	-9.1					4Q		
											2Q		
											1Q	Forecast %	

(%)